

Studiosus

Company profile

With over 1000 routes in more than 100 countries, Studiosus is the number one cultural tour operator in Europe. Combining a modern travel concept with a thoughtfully developed product range, underpinned by over 50 years of experience, Studiosus has secured its position as market leader.

Studiosus: Corporate vision

Extract from the company's mission statement:

"Studiosus is an independent business entity committed to improving awareness and understanding of foreign countries, peoples and cultures.

We see it as our duty to build bridges across internal and external borders in terms of understanding foreign countries and their cultures. This can only be achieved together with our customers, who we see as our partners. It is our wish that they should appreciate ever-changing cultural diversity and the natural beauty of our Earth as something valuable and worth preserving for all people and their descendants.

We want our tours to reduce reservations, prejudice and rejection with regard to alien cultures. We strive to promote integration in our role as ambassadors of tolerance and openness, dismantling xenophobia and discrimination at home and abroad.

Our aim is to further enhance our status as market leader through innovation and quality, and by setting benchmarks both in matters of safety as well as long-term sustainable growth.

Every Studiosus package that we offer has to meet the high expectations of our customers, whilst being ecologically sound and reflecting a strong sense of social responsibility."

The products

The modern cultural tour is the bestselling Studiosus product. It comprises four elements:

Encountering life

Studiosus guests find out how people live day to day in a foreign culture. They learn everything about the current situation in the country, its economy, society, and politics.

Experiencing culture

Tour participants visit the most important landmarks of their destination and learn about its art, history, literature, music, and religion.

The Studiosus guide draws connections between the past and the present, and from the host country to the guest's home country.

Enjoying relaxation

Studiosus cultural tours are holidays. Guests have frequent opportunities to enjoy free time, whether for rest and relaxation or to go exploring. They have the chance to sample local delicacies and savour the lifestyle of a foreign culture – in cafés, at the bazaar or on the beach.

Showing respect

Not only do Studiosus guests gain valuable knowledge about social structures and nature conservation in the countries they visit, their tours are also characterized by environmental awareness and social responsibility. Particular emphasis is placed on respectful and sensitive contact with foreign cultures. As a matter of course, Studiosus also seeks to guarantee the safety of its travelling guests as far as humanly possible.

Complementing its cultural tours, Studiosus also offers other attractive packages similar to the study options.



Studiosus CityLights

For guests who want to get to know a particular city through a carefully prepared programme of sightseeing, accompanied by a first-rate Studiosus tour leader.



Studiosus family cultural tours

Tours for adults with children between the ages of 6 and 14 years of age: fascinating sightseeing for young and old with excellent Studiosus tour leaders.



Studiosus me & more

Holidays for singles or anyone travelling alone who would like to enjoy their vacation in the company of other cosmopolitan travellers. With first-class Studiosus tour leaders.



kultimer

Published six times per year and sent automatically to Studiosus customers, the catalogue features exciting trips to events such as pop or classical concerts, opera performances, exhibitions, and festivals, as well as tours with a culinary or botanic theme. The kultimer concept creates a supporting programme of activities around the main event. A Studiosus tour leader takes guests to museums with a relevance to the event or introduces them to fascinating districts and the most significant sightseeing spots.



Studiosus language tours

High quality language tours for schoolchildren and adults: learn a language on one of the five continents – courses for every level – from standard to intensive, from exam preparation to business.

Studiosus

Product lines									
Study tours	City tours	Singles tours	Language tours	Family tours	Event tours				
Studiosus	Studiosus CityLights	Studiosus me & more	Studiosus language tours	Studiosus family study tours	kultimer				
Hiking cultural tours Cycle cultural tours	Group		School groups		Pop, Jazz & Classical music				
	Individual		6th form preparation						
			Groups		Festivals				
Nature cultural tours			Club 50		Art & Exhibitions				
ServicePlus cultural tours			Intensive Plus course		Theatre & Literature				
Classical			Mini group		Flora &				
cultural tours			Individual tuition		Fauna				
Cruise cultural tours			Business course		Culinary tours				
Expedition			Travelling Class- room		New Year's Eve				
cultural tours			Parent and child						
Extra value cultural tours		course		Special tours					
Special tour			Extra value language course						
Studiosus holidays			Staying and learning, studying at a teacher's house						

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Studiosus tour guides

Studiosus is the only study tour operator in Europe to deploy a certified quality management system since as early as 1998 for selecting and training its tour leaders. This management system was again awarded the DIN EN ISO 9001 quality kitemark in 2007, reconfirmed by an external auditor. Once again, Studiosus has achieved excellent results in the 2008 annual supervisory audit.

The Willy Scharnow Tourism Foundation, which presents awards each year for innovative and sustainable training programmes, recognised our efforts in selecting and training our tour leaders by awarding Studiosus 1st prize on 6th March 2008.

Studiosus quality management

"Customer satisfaction", "employee satisfaction", "fair relations with our business partners", "fulfilling our social responsibilities", "adequate financial revenues" – these are the five primary objectives of the Studiosus company. To meet these objectives, Studiosus has developed a quality management

system for all areas of the company, certified in 2004 by an external auditor according to the German Institute for Standardisation with the reference DIN EN ISO 9001, and recertified in 2007. The system is subject to annual inspection.

Studiosus safety management

In the year 2002, Studiosus established its own safety management system, certified according to international standards since 2004 with the kitemark DIN EN ISO 9001.

It encompasses all levels of planning and execution of tours, extending to open lines of communication on the subject with customers and the media – as demonstrated by the current security popup on the Studiosus website, for example.

A crucial element of security management is the daily evaluation of travel and security information released by the German Foreign Office. The Studiosus team of international experts studies some 1400 official announcements each year.

If there should be any doubt with regard to security in any particular region, the Studiosus experts will conduct their own research with the help of the internet, regional media, and local business partners in the area to obtain a more detailed picture of the situation.

Furthermore, Studiosus safety management also covers hotels and the travel arrangements of guests. Studiosus has, by way of example, devised its own flight security list which is further reaching than the European Union "blacklist". Studiosus also insists on its bus and coach operators signing contracts which bind them to the EU's strict regulations on driving and rest periods.

Subsidiary companies

Studiosus is Europe's number one study tour operator. Through its subsidiary companies, Studiosus also offers a range of related tour possibilities. For example, tours which allow groups to bring their own ideas on board, or which focus on "value for money discoveries".

Studiosus Gruppenreisen GmbH

Studiosus Gruppenreisen offers tours for clients who wish to travel in a closed group, their members making up the entire party.

One field of activity for Studiosus Gruppenreisen is the planning, organisation, and execution of tailor-made group travel. These special tours are created by group travel experts exclusively for the group client. The holidays are tailored to the exact wishes of the customers – from point of departure to the duration of the trip, travel budget, theme and content of the itinerary, and level of qualification of the tour leader or leaders travelling with them.

For a number of years, Studiosus Gruppenreisen has also published an immensely popular catalogue of tour ideas for special groups.

The clients are publishing houses, newspaper and magazines, radio and television, businesses, book clubs, banks, clubs and organisations, adult education centres, companies, and private customers in all German-speaking countries – and a growing number of travel agencies.



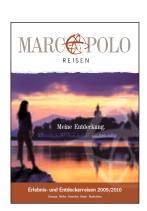
Marco Polo Reisen GmbH

Marco Polo products are marketed in the more reasonable price bracket for travel experiences and discovery tours. They are aimed at those wishing to see the most important highlights of a country, as well as its people and where they live – without the level of content expected of a full study tour.

Marco Polo is priced considerably lower than Studiosus, its competitors being round trip operators and specialists for particular destinations. In spite of the affordable prices, the tours still offer a genuine opportunity to get to know a country and its people. Accompanied by a Marco Polo scout, usually a

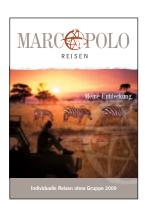
resident of the country with excellent first-hand knowledge of the region, an authentic travel experience is guaranteed. Typical local hotels ensure that guests can immerse themselves in the flair and culture of the country visited. The maximum number in a group is 22, and "Marco Polo Live", the discovery highlight of each trip, promises a unique experience: guests can come right up close or even get a taste of the action themselves – shearing sheep, building igloos, or cooking in the Maharajah's palace.

Marco Polo presents its products in three catalogues:



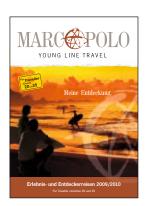
Discovery and adventure tours

Europe, Africa, America, Asia and Australia. Value for money tours in small groups. The Marco Polo scout opens doors to foreign cultures. Get up close and share in the action with "Marco Polo Live".



Individual tours without a group

Perfectly organised tours without a group – guests travel with their partner or family and are accompanied by their personal Marco Polo scout. Their mode of transport is car or jeep, with their own driver.



YOUNG LINE TRAVEL

Affordable discovery tours for young travellers between the ages of 20 and 35.
The Marco Polo scout knows where to go – the beach, club, or sightseeing.

Studiosus



Number 1 cultural tour operator in Europe Experts in affordable discovery tours

Premium brand Budget brand

Modern cultural tours

Discovery and adventure tours

Intensive tour with comprehensive introduction

Overview of key highlights plus "Marco Polo Live"
to the destination

element

Complete, carefree package Value for money basic package with optional extras

Inclusive prices Basic prices

Travel concept: Tours are planned to enable guests

Travel concept: Tours are planned to offer affordable
to see as much as possible as easily as possible

solutions

Target group is connoisseurs between the ages of approx. 45 and 65 who wish to immerse themselves in their chosen destination and learn as much as possible about it

For first-timers and price conscious customers from 35 to 60 who want to obtain an overview of a country's land and people

First-rate Studiosus tour leaders who build a bridge between the culture of the country visited and that of the tour guest (certified selection process and training)

Local Marco their country of the tour guest (certified selection process and training)

Local Marco Polo scouts with intimate knowledge of their country, able to present an authentic picture

Intensiverleben

Meine Entdeckung.

Development of relative market share

Relative market share based on turnover in € million of Studiosus/Marco Polo, Gebeco/Dr. Tigges, and Ikarus

	2004	2005	2006	2007	2008
Studiosus/Marco Polo	188.3	201.7	204.8	219.0	234.2
Gebeco/Dr. Tigges	112.0	119.0	113.0	118.0	118.0
Ikarus	46.3	47.4	44.9	46.3	45.8
Total	346.6	368.1	362.7	383.3	398.0

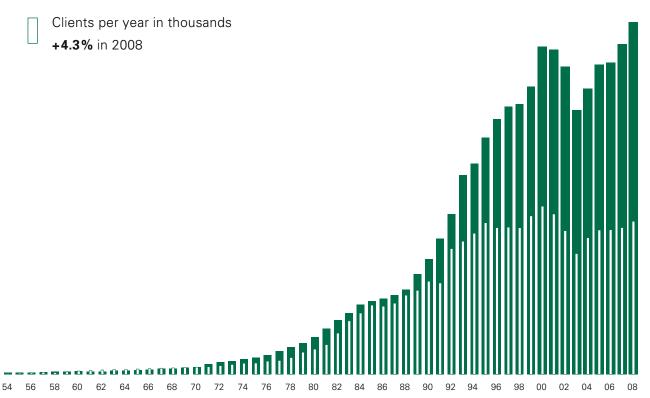
Relative market share

of Studiosus 53.6% 54.0% 55.7% 56.3% 58.8%

Sources: FVW, tour operators' own data

Business development in figures

Development of sales in € m +6.9% in 2008



210 200 190 _180 _170 _160 _140 _130 _120 _110 __100 _90 _80 _70 _60 _50 _40 30 _20 _10

Corporate data

Founded 1954

Purpose of Business: Operating intelligent holiday tours all over the world:

the sophisticated way to travel.

Board of Directors: Peter-Mario Kubsch (MD), Dieter Lohneis, Peter Strub, Guido Wiegand

Shareholders: Peter-Mario Kubsch, Isabeau-Jutta Kubsch, Geschw. Kubsch GbR

Employees: 297 in the entire company, including 23 trainees

Tour leaders: 650

Subsidiaries: Studiosus Gruppenreisen GmbH; Marco Polo Reisen GmbH;

Klingenstein Reisen GmbH & Co. KG

Travel agency: Studiosus UrlaubsCenter

Sales: Around 7100 travel agencies in Germany, Austria, and Switzerland

Share capital: EUR 255,645

Memberships

ASTA American Society of Travel Agents, German Chapter

DRV Deutscher ReiseVerband e.V.

FDSV Fachverband Deutscher Sprachreisenveranstalter e.V. **F.U.R.** Forschungsgemeinschaft Urlaub und Reisen e.V.

IATA International Air Transport Association

PATA Pacific Asia Travel Association, International and Bavaria Chapter

SKAL Internationale Vereinigung, Club von Führungskräften aus der Tourismusbranche

StfT&E Studienkreis für Tourismus und Entwicklung e.V.

Tour Operators Initiative for Sustainable Tourism Development

UN Global Compact United Nations Global Compact for Responsibility

The Studiosus management system is certified according to: DIN EN ISO 9001,

DIN EN ISO 14001, EMAS II (European Management and Audit Scheme)

Studiosus group of companies

Studiosus Reisen München GmbH

Studiosus

Study tours

The no. 1 provider of cultural tours in Europe

Studiosus

Cultural tours for families

With children between the age of 8 and 14

Studiosus

Group tours for single people and single travellers

Studiosus

City tours

In small groups for culturally interested people

Studiosus

Language stays abroad

For young people and adults

kultimer

Events and cultural trips

Marco Polo Reisen GmbH



Discovery tours to far-flung destinations in small groups



Tailor-made discovery holidays for 2 or more individual travellers



YOUNG LINE TRAVEL
Discovery tours for young travellers

Studiosus Gruppenreisen GmbH



Customised holidays for special interest groups



Customised holidays for special interest groups